

PARADISE VALLEY COMMUNITY COLLEGE

Operational Planning and Budgeting Cycle FY2011-2012

FY2011-2012 Operational Planning Objectives:

1. Maximize student learning, success, retention, and **completion**. (1)
2. Identify new and/or modified practices to **reduce costs**. (14)
3. Increase "PVCC at Black Mountain" programs and services. (11)
4. Recruit and develop a professional, diverse workforce. (Blend of 19 and 20)
5. Develop our identity as a high quality education post-secondary institution. (22)
6. Promote and expand PVCC's occupational programs. (8)

PVCC Strategic Goals and Objectives 2008-2013:

Maximize Stakeholder Access to the College's facilities, programs, and services.

1. Maximize student learning, success, retention, and completion.
2. Emphasize students entering their first college year.
3. Support under-prepared student initiatives.
4. Emphasize developmental mathematics.

Promote and Support Expansion of Dynamic Learning Environments and Delivery Options

5. Support quality teaching and learning.
6. Promote assessment to ensure the efficacy of our programs and services.
7. Develop alternate course scheduling and delivery options.
8. Promote and expand PVCC's occupational programs.
9. Support the selected bond projects to maximize learning spaces.

Enhance Collaboration and Increase Partnerships

10. Enhance P-20 partnerships.
11. Increase "PVCC at Black Mountain" programs and services.
12. Collaborate with other MCCCDC colleges.

Identify and Pursue New and Existing Revenue Sources While Promoting Cost Effectiveness

13. Pursue reallocation of College resources.
14. Identify new and/or modified practices to reduce costs.
15. Identify and pursue strategies that support sustainability efforts.
16. Emphasize green buildings and operations, recycling and the education of students, faculty and staff on sustainable lifestyles.
17. Pursue fundraising for scholarship programs.
18. Pursue resource development opportunities related to strategic focal points.

Recruit, Develop, and Retain a Quality Diverse Workforce

19. Recruit a professional, diverse workforce.
20. Develop the professional capacity of College personnel.
21. Retain quality faculty, staff and administrators.

Develop a Strong Identity that Reflects the College's Educational Leadership Role in the Community

22. Develop our identity as a "high quality education" post-secondary institution.
23. Develop our identity through targeted program-based marketing.
24. Develop our identity as a leader of positive social change.

Recommended by PVCC Strategic Planning Steering Team September 30, 2010.
Approved by College President October 5, 2010.